

Form No. MGT-7



Form language

English Hindi

Annual Return (other than OPCs and Small Companies)

[Pursuant to sub-section (1) of section 92 of the Companies Act, 2013 and sub-rule (1) of rule 11 of the Companies (Management and Administration) Rules, 2014]

All fields marked in * are mandatory

Refer instruction kit for filing the form

I REGISTRATION AND OTHER DETAILS

i *Corporate Identity Number (CIN)

U63090WB1972PLC028346

ii (a) *Financial year for which the annual return is being filed (From date) (DD/MM/YYYY)

01/04/2024

(b) *Financial year for which the annual return is being filed (To date) (DD/MM/YYYY)

31/03/2025

(c) *Type of Annual filing

Original

Revised

(d) SRN of MGT-7 filed earlier for the same financial years

iii

Particulars	As on filing date	As on the financial year end date
Name of the company	ASSOCIATED ROAD CARRIERS LTD	ASSOCIATED ROAD CARRIERS LTD
Registered office address	32 JAWAHARLAL NHEHRU ROAD KOLKATA,NA,KOLKATA,West Bengal,India,700071	32 JAWAHARLAL NHEHRU ROAD KOLKATA,NA,KOLKATA,West Bengal,India,700071
Latitude details	22.5535	22.5535
Longitude details	88.3500	88.3500

(a) *Photograph of the registered office of the Company showing external building and name prominently visible

OFFICE-IMG.pdf.pdf

(b) *Permanent Account Number (PAN) of the company

AA*****1C

(c) *e-mail ID of the company

*****rclimited.com

(d) *Telephone number with STD code

03*****95

(e) Website

www.arclimited.com

iv *Date of Incorporation (DD/MM/YYYY)

08/05/1972

v (a) *Class of Company (as on the financial year end date)

(Private company/Public Company/One Person Company)

Public company

(b) *Category of the Company (as on the financial year end date)

(Company limited by shares/Company limited by guarantee/Unlimited company)

Company limited by shares

(c) *Sub-category of the Company (as on the financial year end date)

(Indian Non-Government company/Union Government Company/State Government Company/
Guarantee and association company/Subsidiary of Foreign Company)

Indian Non-Government company

vi *Whether company is having share capital (as on the financial year end date)

Yes

No

vii (a) Whether shares listed on recognized Stock Exchange(s)

Yes

No

(b) Details of stock exchanges where shares are listed

S. No.	Stock Exchange Name	Code

viii Number of Registrar and Transfer Agent

1

CIN of the Registrar and Transfer Agent	Name of the Registrar and Transfer Agent	Registered office address of the Registrar and Transfer Agents	SEBI registration number of Registrar and Transfer Agent
U99999MH1994PTC076534	BIGSHARE SERVICES PRIVATE LIMITED	Pinnacle Business Park, Office no S6-2 ,6th floor,, Mahakali Caves Road , Next to Ahura Centre, Andheri East,Mumbai,Mumbai,Maharashtra,India,400093	

ix * (a) Whether Annual General Meeting (AGM) held

Yes

No

(b) If yes, date of AGM (DD/MM/YYYY)

30/09/2025

(c) Due date of AGM (DD/MM/YYYY)

30/09/2025

(d) Whether any extension for AGM granted

Yes

No

(e) If yes, provide the Service Request Number (SRN) of the GNL-1 application form filed for extension

(f) Extended due date of AGM after grant of extension (DD/MM/YYYY)

(g) Specify the reasons for not holding the same

II PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

i *Number of business activities

1

S. No.	Main Activity group code	Description of Main Activity group	Business Activity Code	Description of Business Activity	% of turnover of the company
1	H	Transportation and storage	49	Land Transport and transport via pipelines	99.58

III PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

i *No. of Companies for which information is to be given

0

S. No.	CIN /FCRN	Other registration number	Name of the company	Holding/ Subsidiary/Associate/Jo int Venture	% of shares held

IV SHARE CAPITAL, DEBENTURES AND OTHER SECURITIES OF THE COMPANY

i SHARE CAPITAL

(a) Equity share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of equity shares	15000000.00	5175890.00	5175890.00	5175890.00
Total amount of equity shares (in rupees)	150000000.00	51758900.00	51758900.00	51758900.00

Number of classes

1

Class of shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Equity Share				
Number of equity shares	15000000	5175890	5175890	5175890
Nominal value per share (in rupees)	10	10	10	10
Total amount of equity shares (in rupees)	150000000.00	51758900.00	51758900	51758900

(b) Preference share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of preference shares	0.00	0.00	0.00	0.00
Total amount of preference shares (in rupees)	0.00	0.00	0.00	0.00

Number of classes

0

Class of shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Number of preference shares				
Nominal value per share (in rupees)				
Total amount of preference shares (in rupees)				

(c) Unclassified share capital

Particulars	Authorised Capital
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Total amount of unclassified shares

0

(d) Break-up of paid-up share capital

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
	Physical	DEMAT	Total			
(i) Equity shares						
At the beginning of the year	0	5175890	5175890.00	51758900	51758900	
Increase during the year	0.00	0.00	0.00	0.00	0.00	0
i Public Issues	0	0	0.00	0	0	
ii Rights issue	0	0	0.00	0	0	
iii Bonus issue	0	0	0.00	0	0	
iv Private Placement/ Preferential allotment	0	0	0.00	0	0	
v ESOPs	0	0	0.00	0	0	
vi Sweat equity shares allotted	0	0	0.00	0	0	
vii Conversion of Preference share	0	0	0.00	0	0	
viii Conversion of Debentures	0	0	0.00	0	0	
ix GDRs/ADRs	0	0	0.00	0	0	
x Others, specify Not Applicable	0	0	0.00	0	0	
Decrease during the year	0.00	0.00	0.00	0.00	0.00	0
i Buy-back of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify Not Applicable	0	0	0.00	0	0	
At the end of the year	0.00	5175890.00	5175890.00	51758900.00	51758900.00	
(ii) Preference shares						
At the beginning of the year	0	0	0.00	0	0	

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
Increase during the year	0.00	0.00	0.00	0.00	0.00	0
i Issues of shares	0	0	0.00	0	0	
ii Re-issue of forfeited shares	0	0	0.00	0	0	
iii Others, specify <input type="text" value="Not Applicable"/>	0	0	0.00	0	0	
Decrease during the year	0.00	0.00	0.00	0.00	0.00	0
i Redemption of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify <input type="text" value="Not Applicable"/>	0	0	0.00	0	0	
At the end of the year	0.00	0.00	0.00	0.00	0.00	

ISIN of the equity shares of the company

ii Details of stock split/consolidation during the year (for each class of shares)

Class of shares		<input type="text"/>
Before split / Consolidation	Number of shares	
	Face value per share	
After split / consolidation	Number of shares	
	Face value per share	

iii Details of shares/Debentures Transfers since closure date of last financial year (or in the case of the first return at any time since the incorporation of the company)

Nil

Number of transfers

Attachments:

1. Details of shares/Debentures Transfers

iv Debentures (Outstanding as at the end of financial year)**(a) Non-convertible debentures**

*Number of classes

Classes of non-convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of non-convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(b) Partly convertible debentures

*Number of classes

Classes of partly convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of partly convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(c) Fully convertible debentures

*Number of classes

0

Classes of fully convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of fully convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(d) Summary of Indebtedness

Particulars	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Non-convertible debentures	0.00	0.00	0.00	0.00
Partly convertible debentures	0.00	0.00	0.00	0.00
Fully convertible debentures	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00

v Securities (other than shares and debentures)

0

Type of Securities	Number of Securities	Nominal Value of each Unit	Total Nominal Value	Paid up Value of each Unit	Total Paid up Value
Total					

V Turnover and net worth of the company (as defined in the Companies Act, 2013)

i *Turnover

18159237421.19

ii * Net worth of the Company

4964215532.47

VI SHARE HOLDING PATTERN**A Promoters**

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	4793818	92.62	0	0.00
	(ii) Non-resident Indian (NRI)	0	0.00	0	0.00
	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	326339	6.30	0	0.00

10	Others Firm	51833	1.00		
	Total	5171990.00	99.92	0.00	0

Total number of shareholders (promoters)

39

B Public/Other than promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	3900	0.08	0	0.00
	(ii) Non-resident Indian (NRI)	0	0.00	0	0.00
	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	0	0.00	0	0.00

10	Others <input type="text"/>	0	0.00	0	0.00
	Total	3900.00	0.08	0.00	0

Total number of shareholders (other than promoters)

Total number of shareholders (Promoters + Public/Other than promoters)

Breakup of total number of shareholders (Promoters + Other than promoters)

Sl.No	Category	
1	Individual - Female	13
2	Individual - Male	23
3	Individual - Transgender	0
4	Other than individuals	5
	Total	41.00

C Details of Foreign institutional investors' (FIIs) holding shares of the company

Name of the FII	Address	Date of Incorporation	Country of Incorporation	Number of shares held	% of shares held

VII NUMBER OF PROMOTERS, MEMBERS, DEBENTURE HOLDERS

[Details of Promoters, Members (other than promoters), Debenture holders]

Details	At the beginning of the year	At the end of the year
Promoters	39	39
Members (other than promoters)	2	2
Debenture holders	0	0

VIII DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A Composition of Board of Directors

Category	Number of directors at the beginning of the year		Number of directors at the end of the year		Percentage of shares held by directors as at the end of year	
	Executive	Non-executive	Executive	Non-executive	Executive	Non-executive
A Promoter	10	0	10	0	54.29	0
B Non-Promoter	0	3	0	1	0.00	0.00
i Non-Independent	0	1	0	1	0	0
ii Independent	0	2	0	0	0	0
C Nominee Directors representing	0	0	0	0	0.00	0.00
i. Banks and FIs	0	0	0	0	0	0
ii Investing institutions	0	0	0	0	0	0
iii Government	0	0	0	0	0	0
iv Small share holders	0	0	0	0	0	0
v Others	0	0	0	0	0	0
Total	10	3	10	1	54.29	0.00

*Number of Directors and Key managerial personnel (who is not director) as on the financial year end date

11

B (i) Details of directors and Key managerial personnel as on the closure of financial year

Name	DIN/PAN	Designation	Number of equity shares held	Date of cessation (after closure of financial year : If any) (DD/MM/YYYY)
RAM KUMAR GOEL	00381703	Managing Director	348300	
CHHABILDASS GOYAL	00382056	Whole-time director	270612	
BANWARILAL SHARMA	00382142	Whole-time director	231999	
MAHENDER KUMAR GOYAL	00249452	Whole-time director	397648	
VINAY GOEL	00217354	Whole-time director	200000	

RAVI GOEL .	00381895	Director	317400	
RAJIV GOYAL	00382082	Director	460067	
GIRISH SHARMA	02530162	Director	194900	
RAHUL GOEL	01690248	Director	271971	
VINEET GOYAL	05348904	Director	117140	
SUNITA GARG	07233736	Director	0	

B (ii) *Particulars of change in director(s) and Key managerial personnel during the year

2

Name	DIN/PAN	Designation at the beginning / during the financial year	Date of appointment/ change in designation/ cessation (DD/MM/YYYY)	Nature of change (Appointment/ Change in designation/ Cessation)
RAMAWATAR JOSHI	00620539	Director	25/03/2025	Cessation
KAILASH CHANDER CHAUDHARY	00586094	Director	25/03/2025	Cessation

IX MEETINGS OF MEMBERS/CLASS OF MEMBERS/ BOARD/COMMITTEES OF THE BOARD OF DIRECTORS

A MEMBERS/CLASS /REQUISITIONED/NCLT/COURT CONVENED MEETINGS

*Number of meetings held

1

Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members entitled to attend meeting	Attendance	
			Number of members attended	% of total shareholding
Annual General Meeting	30/09/2024	41	33	0.8

B BOARD MEETINGS

*Number of meetings held

10

S.No	Date of meeting (DD/MM/YYYY)	Total Number of directors as on the date of meeting	Attendance
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			Number of directors attended	% of attendance
1	08/04/2024	13	13	100
2	16/05/2024	13	10	76.92
3	25/06/2024	13	9	69.23
4	19/08/2024	13	9	69.23
5	06/09/2024	13	13	100
6	19/11/2024	13	10	76.92
7	23/12/2024	13	13	100
8	23/01/2025	13	9	69.23
9	01/03/2025	13	9	69.23
10	15/03/2025	13	13	100

C COMMITTEE MEETINGS

Number of meetings held

10

S.No	Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members as on the date of meeting	Attendance	
				Number of members attended	% of attendance
1	Audit Committee	16/05/2024	3	3	100
2	Audit Committee	06/09/2024	3	3	100
3	Audit Committee	23/12/2024	3	3	100
4	Audit Committee	15/03/2025	3	3	100
5	Nomination & Remuneration Committee	16/05/2024	3	3	100
6	Nomination & Remuneration Committee	06/09/2024	3	3	100
7	Nomination & Remuneration Committee	15/03/2025	3	3	100
8	CSR Committee	16/05/2024	3	3	100

9	CSR Committee	06/09/2024	3	3	100
10	CSR Committee	15/03/2025	3	3	100

D ATTENDANCE OF DIRECTORS

S. No	Name of the Director	Board Meetings			Committee Meetings			Whether attended AGM held on (Y/N/NA)
		Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	
								30/09/2025
1	RAM KUMAR GOEL	10	10	100	3	3	100	Yes
2	CHHABILDASS GOYAL	10	10	100	0	0	0	Yes
3	BANWARILAL SHARMA	10	10	100	0	0	0	Yes
4	MAHENDER KUMAR GOYAL	10	10	100	0	0	0	Yes
5	VINAY GOEL	10	10	100	4	4	100	Yes
6	RAVI GOEL	10	8	80	0	0	0	Yes
7	RAJIV GOYAL	10	8	80	0	0	0	Yes
8	GIRISH SHARMA	10	8	80	0	0	0	Yes
9	RAHUL GOEL	10	8	80	0	0	0	Yes
10	VINEET GOYAL	10	8	80	0	0	0	Yes
11	SUNITA GARG	10	6	60	3	3	100	Yes

X REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

Nil

A *Number of Managing Director, Whole-time Directors and/or Manager whose remuneration details to be entered

5

S. No.	Name	Designation	Gross salary	Commission	Stock Option/Sweat equity	Others	Total amount
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1	RAM KUMAR GOEL	Managing Director	40320000	0	0	0	40320000.00
2	CHHABILDAS GOYAL	Whole-time director	34944000	0	0	0	34944000.00
3	BANWARI LAL SHARMA	Whole-time director	34272000	0	0	0	34272000.00
4	MAHENDER KUMAR GOYAL	Whole-time director	34272000	0	0	0	34272000.00
5	VINAY GOEL	Whole-time director	30912000	0	0	0	30912000.00
	Total		174720000.00	0.00	0.00	0.00	174720000.00

B *Number of CEO, CFO and Company secretary whose remuneration details to be entered

0

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
	Total		0.00	0.00	0.00	0.00	0.00

C *Number of other directors whose remuneration details to be entered

5

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	RAJIV GOYAL	Director	2400000	0	0	0	2400000.00
2	RAHUL GOEL	Director	2400000	0	0	0	2400000.00
3	RAVI GOEL	Director	2400000	0	0	0	2400000.00
4	GIRISH SHARMA	Director	2400000	0	0	0	2400000.00
5	VINEET GOYAL	Director	2400000	0	0	0	2400000.00
	Total		12000000.00	0.00	0.00	0.00	12000000.00

XI MATTERS RELATED TO CERTIFICATION OF COMPLIANCES AND DISCLOSURES

A *Whether the company has made compliances and disclosures in respect of applicable provisions of the Companies Act, 2013 during the year

Yes

No

B If No, give reasons/observations

XII PENALTY AND PUNISHMENT – DETAILS THEREOF

A *DETAILS OF PENALTIES / PUNISHMENT IMPOSED ON COMPANY/
DIRECTORS/OFFICERS

Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which penalised / punished	Details of penalty/ punishment	Details of appeal (if any) including present status

B *DETAILS OF COMPOUNDING OF OFFENCES

Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which offence committed	Particulars of offence	Amount of compounding (in rupees)

XIII Details of Shareholder / Debenture holder

Number of shareholder/ debenture holder

41

XIV Attachments

(a) List of share holders, debenture holders

Details of Shareholder or
Debenture holder (1).xlsm

(b) Optional Attachment(s), if any

MGT_8_MR_3_Shareholders_List
_2025.pdf

XV COMPLIANCE OF SUB-SECTION (2) OF SECTION 92, IN CASE OF LISTED COMPANIES

In case of a listed company or a company having paid up share capital of Ten Crore rupees or more or turnover of Fifty Crore rupees or more, details of company secretary in whole time practice certifying the annual return in Form MGT-8.

I/We certify that:

- (a) The return states the facts, as they stood on the date of the closure of the financial year aforesaid correctly and adequately.
- (b) Unless otherwise expressly stated to the contrary elsewhere in this return, the Company has complied with applicable provisions of the Act during the financial year.
- (c) The company has not, since the date of the closure of the last financial year with reference to which the last return was submitted or in the case of a first return since the date of incorporation of the company, issued any invitation to the public to subscribe for any securities of the company.
- (d) Where the annual return discloses the fact that the number of members, (except in case of one person company), of the company exceeds two hundred, the excess consists wholly of persons who under second proviso to clause (ii) of sub-section (68) of section 2 of the Act are not to be included in reckoning the number of two hundred.

I/ We have examined the registers, records and books and papers of

ASSOCIATED ROAD CARRIERS LTD

 as required to be

maintained under the Companies Act, 2013 (the Act) and the rules made thereunder for the financial year ended on (DD/MM/YYYY)

31/03/2025

In my/ our opinion and to the best of my information and according to the examinations carried out by me/ us and explanations furnished to me/ us by the company, its officers and agents, I/ we certify that:

A The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.

B During the aforesaid financial year the Company has complied with provisions of the Act & Rules made there under in respect of:

- 1 its status under the Act;
- 2 maintenance of registers/records & making entries therein within the time prescribed therefor;
- 3 filing of forms and returns as stated in the annual return, with the Registrar of Companies, Regional Director, Central Government, the Tribunal, Court or other authorities within/beyond the prescribed time;
- 4 calling/ convening/ holding meetings of Board of Directors or its committees, if any, and the meetings of the members of the company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book/registers maintained for the purpose and the same have been signed;
- 5 closure of Register of Members / Security holders, as the case may be.
- 6 advances/loans to its directors and/or persons or firms or companies referred in section 185 of the Act;
- 7 contracts/arrangements with related parties as specified in section 188 of the Act;
- 8 issue or allotment or transfer or transmission or buy back of securities/ redemption of preference shares or debentures/ alteration or reduction of share capital/ conversion of shares/ securities and issue of security certificates in all instances;
- 9 keeping in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares in compliance with the provisions of the Act
- 10 declaration/ payment of dividend; transfer of unpaid/ unclaimed dividend/other amounts as applicable to the Investor Education and Protection Fund in accordance with section 125 of the Act;
- 11 signing of audited financial statement as per the provisions of section 134 of the Act and report of directors is as per sub - sections (3), (4) and (5) thereof;
- 12 constitution/ appointment/ re-appointments/ retirement/ filling up casual vacancies/ disclosures of the Directors, Key Managerial Personnel and the remuneration paid to them;
- 13 appointment/ reappointment/ filling up casual vacancies of auditors as per the provisions of section 139 of the Act;
- 14 approvals required to be taken from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act;
- 15 acceptance/ renewal/ repayment of deposits;
- 16 borrowings from its directors, members, public financial institutions, banks and others and creation/ modification/ satisfaction of charges in that respect, wherever applicable;
- 17 loans and investments or guarantees given or providing of securities to other bodies corporate or persons falling under the

provisions of section 186 of the Act ;
18 alteration of the provisions of the Memorandum and/ or Articles of Association of the Company;

To be digitally signed by

Name

SMITA SHARMA

Date (DD/MM/YYYY)

05/09/2025

Place

KOLKATA

Whether associate or fellow:

Associate Fellow

Certificate of practice number

6*7*

XVI Declaration under Rule 9(4) of the Companies (Management and Administration) Rules, 2014

* (a) DIN/PAN/Membership number of Designated Person

00382142

* (b) Name of the Designated Person

BANWARILAL SHARMA

Declaration

I am authorised by the Board of Directors of the Company vide resolution number* dated*

(DD/MM/YYYY) to sign this form and declare that all the requirements of Companies Act, 2013

and the rules made thereunder in respect of the subject matter of this form and matters incidental thereto have been complied with. I further declare that:

- 1 Whatever is stated in this form and in the attachments thereto is true, correct and complete and no information material to the subject matter of this form has been suppressed or concealed and is as per the original records maintained by the company.
- 2 All the required attachments have been completely and legibly attached to this form.

*To be digitally signed by

*Designation

(Director /Liquidator/ Interim Resolution Professional (IRP)/Resolution Professional (RP))

Director

*DIN of the Director; or PAN of the Interim Resolution Professional (IRP) or Resolution Professional (RP) or Liquidator

0*3*2*4*

***To be digitally signed by**

Company Secretary Company secretary in practice

***Whether associate or fellow:**

Associate Fellow

Membership number

Certificate of practice number

6*7*

Note: Attention is drawn to provisions of Section 448 and 449 of the Companies Act, 2013 which provide for punishment for false statement / certificate and punishment for false evidence respectively.

For office use only:

eForm Service request number (SRN)

AC0390203

eForm filing date (DD/MM/YYYY)

27/12/2025

This eForm has been taken on file maintained by the Registrar of Companies through electronic mode and on the basis of statement of correctness given by the company

SMITA SHARMA & ASSOCIATES

Company Secretaries in Practise

FORTUNA TOWER
23A, N S Road, 5th Floor
Kolkata - 700 001

Phone - 98301-26765 / 4005-6808
Email- sharmasmitacs@gmail.com

Form No. MGT-8

CERTIFICATE BY A COMPANY SECRETARY IN PRACTICE

[Pursuant to section 92(2) of the Companies Act, 2013 and rule 11(2) of Companies (Management and Administration) Rules, 2014]

I have examined the registers, records and books and papers of **ASSOCIATED ROAD CARRIERS LIMITED** (U63090WB1972PLC028346) (the Company) as required to be maintained under the Companies Act, 2013 (the Act) and the rules made thereunder for the financial year ended on **31st March, 2025 (Year under Review)**. In my opinion and to the best of my information and according to the examinations carried out by me and explanations furnished to me by the company, its officers and agents, I certify that:

- A. The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.
- B. During the aforesaid financial year, the Company has complied with provisions of the Act & Rules made there under in respect of:
 1. Its status under the Act;
 2. Maintenance of registers / records & making entries therein within the time prescribed thereof;
 3. Filing of forms and returns as stated in the annual return, with the Registrar of Companies, Regional Director, Central Government, the Tribunal, Court or other authorities within/beyond the prescribed time and wherever applicable with additional fees.
 4. Calling/ convening/ holding meetings of Board of Directors or its committees, if any, and the meetings of the members of the company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book / registers maintained for the purpose and the same have been signed;
 5. Closure of its register of Members as required to close in compliance of section 91, of the Companies Act, 2013;
 6. Advances/loans to its directors and/or persons or firms or companies referred in section 185 of the Act;
 7. Contracts/arrangements with related parties as specified in section 188 of the Act;



8. No allotment of Equity shares was made during the year ended on 31/03/2025. Transfer/transmission and buy back of equity Shares during the year was made in compliance with the provision of the Act;
9. The Company is not required to keep in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares in compliance with the provisions of the Act;
10. There was no amount due as unclaimed dividend hence, company is not required to transfer any amount as unclaimed dividend to the Investor Education and Protection Fund in accordance with section 125 of the Act;
11. Signing of audited financial statement as per the provisions of section 134 of the Act and report of directors is as per sub - sections (3), (4) and (5) thereof;
12. Constitution/ appointment/ re-appointments of the Directors, Key Managerial Personnel and the remuneration paid to them was according to the provision of the Act;
13. Re-appointment of Auditors is as per the provisions of section 139 of the Act;
14. No Approvals required to be taken from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act;
15. There was no any acceptance/ renewal/ repayment of deposits by the Company;
16. The Company has Complied with the related provisions with regard to the borrowings from its directors, public financial institutions, banks and others and creation/ modification/ satisfaction of charges in that respect, wherever applicable;
17. During the year, neither the Company has made any loans and investments nor guarantees given or securities provided to other bodies corporate or persons falling under the provisions of section 186 of the Act;
18. The Company has not altered its Articles of Association of the Company;

Signature:

Smita Sharma



Name of Company Secretary in practice / Firm: SMITA SHARMA

ACS/FCS No. 17757

C P No.: 6077

UDIN: **A017757G001503373**

Place: Kolkata

Date : 09/10/2025

ANNEXURE 'B'

SMITA SHARMA & ASSOCIATES
Company Secretaries in Practise

FORTUNA TOWER
23A, N S Road, 5th Floor
Kolkata - 700 001
Phone - 98301-26765 / 4005-6808
Email- sharmasmitacs@gmail.com

FORM NO. MR3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31st March 2025
[Pursuant to section 204(1) of the Companies Act, 2013 and rule No.9 of the Companies
(Appointment and Remuneration Personnel) Rules, 2014]

To,
The Members,
ASSOCIATED ROAD CARRIERS LIMITED
32, JAWAHARLAL NEHRU ROAD
Kolkata – 700 071

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **ASSOCIATED ROAD CARRIERS LIMITED** (U63090WB1972PLC028346). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on our verification of the **ASSOCIATED ROAD CARRIERS LIMITED** books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, We hereby report that in our opinion, the company has, during the audit period covering the financial year ended on **31st March 2025** complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by **ASSOCIATED ROAD CARRIERS LIMITED** for the financial year ended on **31st March 2025** according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- (ii) The Depositories Act, 1996 and the regulations and bye laws framed thereunder
- (iii) Income Tax Act, 1961
- (iv) The Goods & Services Tax Act, 2017
- (v) The Carriers Act, 1865;
- (vi) The Carriage by Road Act, 2007;



SMITA SHARMA & ASSOCIATES

Company Secretaries in Practise

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23A, N S Road, 5th Floor
Kolkata - 700 001
Phone - 98301-26765 / 4005-6808
Email- sharmasmitacs@gmail.com

- (vii) The Motor Vehicle Act, 1988;
- (viii) The Motor Transport Workers Act, 1961;
- (ix) The National Highways Act 1956;
- (x) The Road Transport Corporations Act, 1950
- (xi) The West Bengal State Tax on Professions, Trade, Calling & Employment Act, 1979
- (xii) Employee Provident Funds & Miscellaneous Provisions Act, 1952
- (xiii) Employee State Insurance Act, 1948
- (xiv) Payment of Wages Act, 1936
- (xv) Payment of Gratuity Act, 1972
- (xvi) Payment of Bonus Act, 1965
- (xvii) The West Bengal Shops & Establishment Act, 1963
- (xviii) The Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 read with the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Rules, 2013.

We have also examined compliance with the applicable clauses of the Secretarial Standards issued by The Institute of Company Secretaries of India.

To the best of our understanding and on the basis of declarations received from the company we are of the view during the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc.

We further report that:

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors, Women Director and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance (or with mutual consent of the Board for any short notice as required), and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through while the dissenting members' views are captured and recorded as part of the minutes.



SMITA SHARMA & ASSOCIATES
Company Secretaries in Practise

FORTUNA TOWER
23A, N S Road, 5th Floor
Kolkata - 700 001
Phone - 98301-26765 / 4005-6808
Email- sharmasmitacs@gmail.com

We further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that there are adequate system and processes in the Company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

FOR SMITA SHARMA & ASSOCIATES

Smita Sharma

SMITA SHARMA
Practicing Company Secretary
ACS No.: 17757
C P No.: 6077
UDIN: **A017757G001200895**



Place: Kolkata

Date: 5th September 2025

This report is to be read with our letter of even date which is annexed as "Annexure 1" and forms an integral part of this report.

SMITA SHARMA & ASSOCIATES

Company Secretaries in Practise

FORTUNA TOWER

23A, N S Road, 5th Floor

Kolkata - 700 001

Phone - 98301-26765 / 4005-6808

Email- sharmasmitacs@gmail.com

Annexure 1

To,
The Members,
ASSOCIATED ROAD CARRIERS LTD
32, JAWAHARLAL NEHRU ROAD
Kolkata – 700 071

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
4. Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

FOR SMITA SHARMA & ASSOCIATES

Smita Sharma
SMITA SHARMA
Practicing Company Secretary
ACS No.: 17757
C P No.: 6077
UDIN: A017757G001200895



Place: Kolkata

Date: 5th September 2025



Associated Road Carriers Limited

OM TOWER, 9th Floor, 32, Jawahar Lal Nehru Road, Kolkata – 700071 (West Bengal)
Phone: 40253535, Email: cal@arclimited.com

List of Shareholders as on 31-03-2025

SL. NO	CLID	NAME	Number of Shares held	Class of Shares
1	IN30002010283338	RKG ENTERPRISES PVT LTD	145567	Equity share
2	IN30002011128558	RAVI GOEL	317400	Equity share
3	IN30002011128566	RAM KUMAR GOEL	348300	Equity share
4	IN30002011673025	GARIMA GOEL	52500	Equity share
5	IN30002011691355	AMITA GUPTA	81831	Equity share
6	IN30002011695724	BANWARI LAL SHARMA	231999	Equity share
7	IN30002011696799	MEENAKSHI SHARMA	30500	Equity share
8	IN30002011696803	TRILOCHAN SHARMA	186800	Equity share
9	IN30002011697084	SHANKAR SHARMA	126100	Equity share
10	IN30002011697092	GIRISH SHARMA	194900	Equity share
11	IN30002011701006	SALONI SHARMA	5700	Equity share
12	IN30002011736718	KESHAV SHARMA	46000	Equity share
13	IN30002011737382	SASWAT DEVELOPER PVT LTD	139032	Equity share
14	IN30002011739314	AVNI GOEL	38800	Equity share
15	IN30002011739509	ARNAV GOEL	50000	Equity share
16	IN30002011747380	PRANEY SHARMA	2000	Equity share
17	IN30002060057375	SATYABHAMA SHARMA	45567	Equity share
18	IN30002060057447	BANWARILAL SHARMA HUF	10000	Equity share
19	IN30002060061396	VISAKHA SHARMA	15800	Equity share
20	IN30011830515691	PAWAN KUMAR SHARMA	166	Equity share
21	IN30021416885324	RAHUL GOEL	271971	Equity share
22	IN30021417878159	DIVYA GOEL	74883	Equity share
23	IN30021418080936	RAHUL GOEL	51833	Equity share
24	IN30115122259813	SAROJ RANI GOYAL	206700	Equity share
25	IN30115122262905	CHHABILDAS GOYAL	270612	Equity share
26	IN30115122262913	RAJEEV GOYAL	35	Equity share
27	IN30115122268741	SONA GOYAL	41599	Equity share
28	IN30115122269026	RAJIV GOYAL	460067	Equity share
29	IN30133021857146	SG POORNIMA ENTERPRISES COMPANY LLP	641	Equity share
30	IN30133021858616	SG TAKSHILA ENTERPRISES COMPANY LLP	711	Equity share
31	IN30154955401460	VINAY GOEL	200000	Equity share
32	IN30154963673540	GARIMA GOEL	158298	Equity share
33	IN30154964255661	SITA DEVI GOEL	237025	Equity share
34	IN30154964520288	RONIT RAJIV GOYAL	54033	Equity share
35	IN30267932476594	MAHENDER KUMAR GOYAL	397684	Equity share

Corporate Office: Surya Towers, 3rd Floor, 105, Sardar Patel Road, Secunderabad – 500003 (Telangana)
Phone: 040-27845400, 27841603, Fax : 27848869, Email : sbd@arclimited.com
Website: www.arclimited.com • CIN No.: U63090WB1972PLC028346
(An ISO 9001 : 2015 Company)





Associated Road Carriers Limited

OM TOWER, 9th Floor, 32, Jawahar Lal Nehru Road, Kolkata – 700071 (West Bengal)

Phone: 40253535, Email: cal@arclimited.com

36	IN30302853320306	AMIT GOYAL		
37	IN30302867010524	VINEET GOYAL	148733	Equity share
38	IN30302876240774	MAHENDER KUMAR GOYAL HUF	117140	Equity share
39	IN30302876973762	VGA RIGHT SQUARE FOOT LLP	31041	Equity share
40	IN30302883081777	ANITA GOYAL	40388	Equity share
41	IN30611447855583	KAUSTUV BAIDYA	339800	Equity share
			3734	Equity share

By Order of the Board

Ram Kumar Goel
Chairman & Managing Director
DIN: 00381703

Corporate Office: Surya Towers, 3rd Floor, 105, Sardar Patel Road, Secunderabad – 500003 (Telangana)
Phone: 040-27845400, 27841603, Fax : 27848869, Email : sbd@arclimited.com
Website: www.arclimited.com • CIN No.: U63090WB1972PLC028346
(An ISO 9001 : 2015 Company)



ASSOCIATED ROAD CARRIERS LIMITED
এসসিআরসিএল লিমিটেড
9TH FLOOR, ROOM 901
31 J. NEHRU ROAD
KOLKATA-700071
CIN NO. U53099WB1372PL022346
GST NO. 19AACCA861EZZY

ASSOCIATED ROAD CARRIERS LTD.

SASWAT ENTERPRISES PRIVATE LIMITED
সাস্বত এন্টারপ্রাইজ প্রাইভেট লিমিটেড
CIN: U51909WB2007PTCI11424
GST NO: 19AAKCS4837NZZ
9th Floor, Room 901, 32 Jawaharlal Nehru Road,
Kolkata - 700071

ARC INFRASTRUCTURES PRIVATE LIMITED
এ আর সি ইনফ্রাস্ট্রাকচার প্রাইভেট লিমিটেড
CIN NO. U6311WB2007PTCI05548
SASWAT DEVELOPER PRIVATE LIMITED
সাস্বত ডেভেলোপার প্রাইভেট লিমিটেড
CIN NO. U74100WB2007PTCI11424
9TH FLOOR, ROOM 901, 32 J. NEHRU ROAD, KOLKATA 700071

ARC ENTERPRISES PVT. LTD
এ আর সি এন্টারপ্রাইজ প্রাইভেট লিমিটেড
CIN NO. U53099WB1372PL022346
RKG ENTERPRISES PVT LIMITED
এর কে সি এন্টারপ্রাইজ প্রাইভেট লিমিটেড
CIN NO. U53099WB1372PL022346
9TH FLOOR, ROOM 901, 32 J. NEHRU ROAD, KOLKATA 700071

ARC PUBLIC WELFARE TRUST

CHANDRA KALA GOEL PUBLIC HEALTH CARE TRUST

SOTI CHARITABLE TRUST

SURAJ PUBLIC WELFARE TRUST





ARC
SINCE - 1972
ASSOCIATED ROAD CARRIERS LTD.



