Form No. MGT-7

Form language

(●) English ( ) Hindi

Annual Return (other than OPCs and Small Companies)
[Pursuant to sub-section (1) of section 92 of the Companies Act, 2013 and sub-rule (1) of rule 11 of the Companies (Management and Administration) Rules, 2014]

*All fields marked in * are mandatory*

Refer instruction kit for filing the form

I REGISTRATION AND OTHER DETAILS

i *Corporate Identity Number (CIN): U63090WB1972PLC028346

ii (a) *Financial year for which the annual return is being filed (From date) (DD/MM/YYYY): 01/04/2025

(b) *Financial year for which the annual return is being filed (To date) (DD/MM/YYYY): 31/03/2026

(c) *Type of Annual filing: (●) Original ( ) Revised

(d) SRN of MGT-7 filed earlier for the same financial years:

iii

Particulars	As on filing date	As on the financial year end date
Name of the company	ASSOCIATED ROAD CARRIERS LTD	ASSOCIATED ROAD CARRIERS LTD
Registered office address	32 JAWAHARLAL NHEHRU ROAD KOLKATA,NA,KOLKATA,West Bengal,India,700071	32 JAWAHARLAL NHEHRU ROAD KOLKATA,NA,KOLKATA,West Bengal,India,700071
Latitude details	22.5535	22.5535
Longitude details	88.3500	88.3500

(a) *Photograph of the registered office of the Company showing external building and name prominently visible: 605007259_OFFICE-IMG.pdf.pdf

(b) *Permanent Account Number (PAN) of the company: AA******1C

(c) *e-mail ID of the company: *****rclimited.com

(d) *Telephone number with STD code: 04*******00

(e) Website | WWW.arclimited.com

iv *Date of Incorporation (DD/MM/YYYY) | 08/05/1972

v (a) *Class of Company (as on the financial year end date) | Public company
(Private company/Public Company/One Person Company)

(b) *Category of the Company (as on the financial year end date) | Company limited by shares
(Company limited by shares/Company limited by guarantee/Unlimited company)

(c) *Sub-category of the Company (as on the financial year end date) | Indian Non-Government company
(Indian Non-Government company/Union Government Company/State Government Company/ Guarantee and association company/Subsidiary of Foreign Company)

vi *Whether company is having share capital (as on the financial year end date) ◉ Yes ○ No

vii (a) Whether shares listed on recognized Stock Exchange(s) ○ Yes ◉ No

(b) Details of stock exchanges where shares are listed

S. No.	**Stock Exchange Name**	**Code**

viii Number of Registrar and Transfer Agent | 1

CIN of the Registrar and Transfer Agent	**Name of the Registrar and Transfer Agent**	**Registered office address of the Registrar and Transfer Agents**	**SEBI registration number of Registrar and Transfer Agent**
U99999MH1994PTC076534	BIGSHARE SERVICES PRIVATE LIMITED	Pinnacle Business Park, Office no S6-2 ,6th floor,, Mahakali Caves Road , Next to Ahura Centre, Andheri East,Mumbai,Mumbai,Maharashtra,India,400093	INR000001385

ix * (a) Whether Annual General Meeting (AGM) held ◉ Yes ○ No

(b) If yes, date of AGM (DD/MM/YYYY) | 11/08/2026

(c) Due date of AGM (DD/MM/YYYY) | 30/09/2026

(d) Whether any extension for AGM granted ○ Yes ◉ No

(e) If yes, provide the Service Request Number (SRN) of the GNL-1 application form filed for extension

(f) Extended due date of AGM after grant of extension (DD/MM/YYYY)

(g) Specify the reasons for not holding the same

II PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

i *Number of business activities: 1

S. No.	Main Activity group code	Description of Main Activity group	Business Activity Code	Description of Business Activity	% of turnover of the company
1	H	Transportation and storage	49	Land Transport and transport via pipelines	99.63

III PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

i *No. of Companies for which information is to be given: 0

S. No.	CIN /FCRN	Other registration number	Name of the company	Holding/ Subsidiary/Associate/Joint Venture	% of shares held

IV SHARE CAPITAL, DEBENTURES AND OTHER SECURITIES OF THE COMPANY

i SHARE CAPITAL

(a) Equity share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of equity shares	15000000.00	5175890.00	5175890.00	5175890.00
Total amount of equity shares (in rupees)	150000000.00	51758900.00	51758900.00	51758900.00

Number of classes: 1

Class of shares: 1	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Number of equity shares	15000000	5175890	5175890	5175890
Nominal value per share (in rupees)	10	10	10	10
Total amount of equity shares (in rupees)	150000000	51758900	51758900	51758900

(b) Preference share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of preference shares	0	0	0	0
Total amount of preference shares (in rupees)	0	0	0	0

Number of classes: 0

Class of shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Number of preference shares				
Nominal value per share (in rupees)				
Total amount of preference shares (in rupees)				

(c) Unclassified share capital

Particulars	Authorised Capital

Total amount of unclassified shares	0

(d) Break-up of paid-up share capital

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
	Physical	DEMAT	Total			
(i) Equity shares						
At the beginning of the year	0	5175890	5175890.00	51758900	51758900	
Increase during the year	0.00	0.00	0.00	0.00	0.00	0
i Public Issues	0	0	0.00	0	0	
ii Rights issue	0	0	0.00	0	0	
iii Bonus issue	0	0	0.00	0	0	
iv Private Placement/ Preferential allotment	0	0	0.00	0	0	
v ESOPs	0	0	0.00	0	0	
vi Sweat equity shares allotted	0	0	0.00	0	0	
vii Conversion of Preference share	0	0	0.00	0	0	
viii Conversion of Debentures	0	0	0.00	0	0	
ix GDRs/ADRs	0	0	0.00	0	0	
x Others, specify Not Applicable	0	0	0.00	0	0	
Decrease during the year	0.00	0.00	0.00	0.00	0.00	0
i Buy-back of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify Not Applicable	0	0	0.00	0	0	
At the end of the year	0.00	5175890.00	5175890.00	51758900.00	51758900.00	
(ii) Preference shares						
At the beginning of the year	0	0	0.00	0	0	

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
Increase during the year	0.00	0.00	0.00	0.00	0.00	0
i Issues of shares	0	0	0.00	0	0	
ii Re-issue of forfeited shares	0	0	0.00	0	0	
iii Others, specify			0			
Decrease during the year	0.00	0.00	0.00	0.00	0.00	0
i Redemption of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify			0			
At the end of the year	0.00	0.00	0.00	0.00	0.00	

ISIN of the equity shares of the company

ii Details of stock split/consolidation during the year (for each class of shares) 0

Class of shares		
Before split / Consolidation	Number of shares	
	Face value per share	
After split / consolidation	Number of shares	
	Face value per share	

iii Details of shares/Debentures Transfers since closure date of last financial year (or in the case of the first return at any time since the incorporation of the company)

☐ Nil

Number of transfers 5

Attachments:

1. Details of shares/Debentures Transfers

Transfer Details.xlsm

iv Debentures (Outstanding as at the end of financial year)

(a) Non-convertible debentures

*Number of classes

0

Classes of non-convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of non-convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(b) Partly convertible debentures

*Number of classes

0

Classes of partly convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of partly convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(c) Fully convertible debentures

*Number of classes | 0

Classes of fully convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of fully convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(d) Summary of Indebtedness

Particulars	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Non-convertible debentures	0.00	0.00	0.00	0.00
Partly convertible debentures	0.00	0.00	0.00	0.00
Fully convertible debentures	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00

v Securities (other than shares and debentures) | 0

Type of Securities	Number of Securities	Nominal Value of each Unit	Total Nominal Value	Paid up Value of each Unit	Total Paid up Value
Total					

V Turnover and net worth of the company (as defined in the Companies Act, 2013)

i *Turnover	19963514643
ii * Net worth of the Company	5857280960

VI SHARE HOLDING PATTERN

A Promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	4845651	93.62	0	0.00
	(ii) Non-resident Indian (NRI)	0	0.00	0	0.00
	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	284599	5.50	0	0.00

10	Others Firms	41740	0.81		
	Total	5171990.00	99.93	0.00	0

Total number of shareholders (promoters): 42

B Public/Other than promoters

S. No	**Category**	**Equity**		**Preference**	
		Number of shares	**Percentage**	**Number of shares**	**Percentage**
1	Individual/Hindu Undivided Family				
	(i) Indian	3900	0.08	0	0.00
	(ii) Non-resident Indian (NRI)	0	0.00	0	0.00
	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	0	0.00	0	0.00

10	Others	0	0.00	0	0.00
	Total	3900.00	0.08	0.00	0

Total number of shareholders (other than promoters): 2

Total number of shareholders (Promoters + Public/Other than promoters): 44.00

Breakup of total number of shareholders (Promoters + Other than promoters)

Sl.No	**Category**	
1	Individual - Female	14
2	Individual - Male	25
3	Individual - Transgender	0
4	Other than individuals	5
	Total	44.00

C Details of Foreign institutional investors' (FIIs) holding shares of the company

Name of the FII	**Address**	**Date of Incorporation**	**Country of Incorporation**	**Number of shares held**	**% of shares held**

VII NUMBER OF PROMOTERS, MEMBERS, DEBENTURE HOLDERS
[Details of Promoters, Members (other than promoters), Debenture holders]

Details	**At the beginning of the year**	**At the end of the year**
Promoters	39	42
Members (other than promoters)	2	2
Debenture holders	0	0

VIII DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A Composition of Board of Directors

Category	Number of directors at the beginning of the year		Number of directors at the end of the year		Percentage of shares held by directors as at the end of year	
	Executive	Non-executive	Executive	Non-executive	Executive	Non-executive
A Promoter	10	0	10	0	53.02	0
B Non-Promoter	0	1	0	3	0.00	0.00
i Non-Independent	0	1	0	1	0	0
ii Independent	0	0	0	2	0	0
C Nominee Directors representing	0	0	0	0	0.00	0.00
i. Banks and FIs	0	0	0	0	0	0
ii Investing institutions	0	0	0	0	0	0
iii Government	0	0	0	0	0	0
iv Small share holders	0	0	0	0	0	0
v Others	0	0	0	0	0	0
Total	10	1	10	3	53.02	0.00

*Number of Directors and Key managerial personnel (who is not director) as on the financial year end date: 13

B (i) Details of directors and Key managerial personnel as on the closure of financial year

Name	DIN/PAN	Designation	Number of equity shares held	Date of cessation (after closure of financial year : If any) (DD/MM/YYYY)
RAM KUMAR GOEL	00381703	Managing Director	348300	
CHHABILDASS GOYAL	00382056	Whole-time director	270612	
BANWARILAL SHARMA	00382142	Whole-time director	277566	
MAHENDER KUMAR GOYAL	00249452	Whole-time director	397684	
VINAY GOEL	00217354	Whole-time director	158500	

RAVI GOEL .	00381895	Director	317400	
RAJIV GOYAL	00382082	Director	460067	
GIRISH SHARMA	02530162	Director	194900	
RAHUL GOEL	01690248	Director	201971	
VINEET GOYAL	05348904	Director	117140	
SUNITA GARG	07233736	Director	0	
SHRUTI AGARWALLA	09303815	Director	0	
ANAND SHARMA	11355525	Director	0	

B (ii) *Particulars of change in director(s) and Key managerial personnel during the year 2

Name	DIN/PAN	Designation at the beginning / during the financial year	Date of appointment/ change in designation/ cessation (DD/MM/YYYY)	Nature of change (Appointment/ Change in designation/ Cessation)
SHRUTI AGARWALLA	09303815	Director	01/10/2025	Appointment
ANAND SHARMA	11355525	Director	28/10/2025	Appointment

IX MEETINGS OF MEMBERS/CLASS OF MEMBERS/ BOARD/COMMITTEES OF THE BOARD OF DIRECTORS

A MEMBERS/CLASS /REQUISITIONED/NCLT/COURT CONVENED MEETINGS

*Number of meetings held 3

Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members entitled to attend meeting	Attendance	
			Number of members attended	% of total shareholding
Annual General Meeting	30/09/2025	40	12	34.18
Extra Ordinary General Meeting	10/04/2025	41	10	49
Extra Ordinary General Meeting	07/02/2026	42	10	48.03

B BOARD MEETINGS

*Number of meetings held: 8

S.No	Date of meeting (DD/MM/YYYY)	Total Number of directors as on the date of meeting	Attendance	
			Number of directors attended	% of attendance
1	15/04/2025	11	11	100
2	10/07/2025	11	8	72.73
3	18/08/2025	11	11	100
4	05/09/2025	11	11	100
5	30/09/2025	11	11	100
6	11/12/2025	13	7	53.85
7	15/01/2026	13	10	76.92
8	02/03/2026	13	10	76.92

C COMMITTEE MEETINGS

Number of meetings held: 8

S.No	Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members as on the date of meeting	Attendance	
				Number of members attended	% of attendance
1	Audit Committee	01/10/2025	2	2	100
2	Audit Committee	15/01/2026	3	3	100
3	Nomination & Remuneration Committee	01/10/2025	2	2	100
4	Nomination & Remuneration Committee	28/10/2025	3	3	100
5	Nomination & Remuneration Committee	15/01/2026	3	3	100

6	CSR Committee	01/10/2025	2	2	100
7	CSR Committee	28/10/2025	3	3	100
8	CSR Committee	15/01/2026	3	3	100

D ATTENDANCE OF DIRECTORS

S. No	Name of the Director	Board Meetings			Committee Meetings			Whether attended AGM held on
		Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	11/08/2026 (Y/N/NA)
1	RAM KUMAR GOEL	8	8	100	3	3	100	Yes
2	CHHABILDASS GOYAL	8	8	100	0	0	0	Yes
3	BANWARILAL SHARMA	8	8	100	0	0	0	Yes
4	MAHENDER KUMAR GOYAL	8	8	100	0	0	0	Yes
5	RAVI GOEL	8	7	87	0	0	0	No
6	GIRISH SHARMA	8	7	87	0	0	0	Yes
7	VINAY GOEL	8	8	100	2	2	100	Yes
8	RAJIV GOYAL	8	8	100	0	0	0	Yes
9	VINEET GOYAL	8	7	87	0	0	0	No
10	RAHUL GOEL	8	6	75	0	0	0	No
11	SUNITA GARG	8	4	50	3	3	100	Yes
12	SHRUTI AGARWALLA	0	0	0	8	8	100	Yes
13	ANAND SHARMA	0	0	0	5	5	100	Not applicable

X REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

☐ Nil

A *Number of Managing Director, Whole-time Directors and/or Manager whose remuneration details to be entered

5

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	RAM KUMAR GOEL	Managing Director	47040000	0	0	0	47040000.00
2	CHHABILDAS GOYAL	Whole-time director	41664000				41664000.00
3	BANWARI LAL SHARMA	Whole-time director	40992000				40992000.00
4	MAHENDER KUMAR GOYAL	Whole-time director	40992000				40992000.00
5	VINAY GOEL	Whole-time director	37632000				37632000.00
	Total		208320000.00	0.00	0.00	0.00	208320000.00

B *Number of CEO, CFO and Company secretary whose remuneration details to be entered

0

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
	Total		0.00	0.00	0.00	0.00	0.00

C *Number of other directors whose remuneration details to be entered

7

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	RAJIV GOYAL	Director	2400000	0	0	0	2400000.00
2	RAHUL GOEL	Director	2400000	0	0	0	2400000.00
3	RAVI GOEL	Director	2400000	0	0	0	2400000.00
4	GIRISH SHARMA	Director	2400000	0	0	0	2400000.00
5	VINEET GOYAL	Director	2400000	0	0	0	2400000.00
6	SHRUTI AGARWALLA	Director	0	0	0	180000	180000.00
7	ANAND SHARMA	Director	0	0	0	150000	150000.00
	Total		12000000.00	0.00	0.00	330000.00	12330000.00

XI MATTERS RELATED TO CERTIFICATION OF COMPLIANCES AND DISCLOSURES

A *Whether the company has made compliances and disclosures in respect of applicable provisions of the Companies Act, 2013 during the year

(●) Yes ( ) No

B If No, give reasons/observations

XII PENALTY AND PUNISHMENT – DETAILS THEREOF

A *DETAILS OF PENALTIES / PUNISHMENT IMPOSED ON COMPANY/ DIRECTORS/OFFICERS

☑ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which penalised / punished	Details of penalty/ punishment	Details of appeal (if any) including present status

B *DETAILS OF COMPOUNDING OF OFFENCES

☑ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which offence committed	Particulars of offence	Amount of compounding (in rupees)

XIII Details of Shareholder / Debenture holder

Number of shareholder/ debenture holder: 44

XIV Attachments

(a) List of share holders, debenture holders: Details of Shareholder or Debenture holder (2).xlsm

(b) Optional Attachment(s), if any	MGT8_MR3_2026.pdf

XV COMPLIANCE OF SUB-SECTION (2) OF SECTION 92, IN CASE OF LISTED COMPANIES

In case of a listed company or a company having paid up share capital of Ten Crore rupees or more or turnover of Fifty Crore rupees or more, details of company secretary in whole time practice certifying the annual return in Form MGT-8.

I/We certify that:

(a) The return states the facts, as they stood on the date of the closure of the financial year aforesaid correctly and adequately.
(b) Unless otherwise expressly stated to the contrary elsewhere in this return, the Company has complied with applicable provisions of the Act during the financial year.

(c) The company has not, since the date of the closure of the last financial year with reference to which the last return was submitted or in the case of a first return since the date of incorporation of the company, issued any invitation to the public to subscribe for any securities of the company.
(d) Where the annual return discloses the fact that the number of members, (except in case of one person company), of the company exceeds two hundred, the excess consists wholly of persons who under second proviso to clause (ii) of sub-section (68) of section 2 of the Act are not to be included in reckoning the number of two hundred.

I/ We have examined the registers, records and books and papers of ASSOCIATED ROAD CARRIERS LIMITED as required to be maintained under the Companies Act, 2013 (the Act) and the rules made thereunder for the financial year ended on

(DD/MM/YYYY) 31/03/2026

In my/ our opinion and to the best of my information and according to the examinations carried out by me/ us and explanations furnished to me/ us by the company, its officers and agents, I/ we certify that:
A The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.
B During the aforesaid financial year the Company has complied with provisions of the Act & Rules made there under in respect of:
1 its status under the Act;
2 maintenance of registers/records & making entries therein within the time prescribed therefor;
3 filing of forms and returns as stated in the annual return, with the Registrar of Companies, Regional Director, Central Government, the Tribunal , Court or other authorities within/beyond the prescribed time;
4 calling/ convening/ holding meetings of Board of Directors or its committees, if any, and the meetings of the members of the company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book/registers maintained for the purpose and the same have been signed;
5 closure of Register of Members / Security holders, as the case may be.
6 advances/loans to its directors and/or persons or firms or companies referred in section 185 of the Act;
7 contracts/arrangements with related parties as specified in section 188 of the Act;
8 issue or allotment or transfer or transmission or buy back of securities/ redemption of preference shares or debentures/ alteration or reduction of share capital/ conversion of shares/ securities and issue of security certificates in all instances;
9 keeping in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares in compliance with the provisions of the Act
10 declaration/ payment of dividend; transfer of unpaid/ unclaimed dividend/other amounts as applicable to the Investor Education and Protection Fund in accordance with section 125 of the Act;
11 signing of audited financial statement as per the provisions of section 134 of the Act and report of directors is as per sub - sections (3), (4) and (5) thereof;
12 constitution/ appointment/ re-appointments/ retirement/ filling up casual vacancies/ disclosures of the Directors, Key Managerial Personnel and the remuneration paid to them;
13 appointment/ reappointment/ filling up casual vacancies of auditors as per the provisions of section 139 of the Act;
14 approvals required to be taken from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act;

15 acceptance/ renewal/ repayment of deposits;
16 borrowings from its directors, members, public financial institutions, banks and others and creation/ modification/ satisfaction of charges in that respect, wherever applicable;
17 loans and investments or guarantees given or providing of securities to other bodies corporate or persons falling under the provisions of section 186 of the Act ;
18 alteration of the provisions of the Memorandum and/ or Articles of Association of the Company;

To be digitally signed by

Name: RANJENDRA KUAMR CHOTIA

Date (DD/MM/YYYY): 16/07/2026

Place: KOLKATA

Whether associate or fellow:

(●) Associate ( ) Fellow

Certificate of practice number: 1*7*8

XVI Declaration under Rule 9(4) of the Companies (Management and Administration) Rules, 2014

*(a) DIN/PAN/Membership number of Designated Person: 00382142

*(b) Name of the Designated Person: BANWARILAL SHARMA

Declaration

I am authorised by the Board of Directors of the Company vide resolution number* 1 dated* (DD/MM/YYYY) 11/08/2026 to sign this form and declare that all the requirements of Companies Act, 2013 and the rules made thereunder in respect of the subject matter of this form and matters incidental thereto have been complied with. I further declare that:
1 Whatever is stated in this form and in the attachments thereto is true, correct and complete and no information material to the subject matter of this form has been suppressed or concealed and is as per the original records maintained by the company.
2 All the required attachments have been completely and legibly attached to this form.

***To be digitally signed by**

*Designation: Director

(Director /Liquidator/ Interim Resolution Professional (IRP)/Resolution Professional (RP))

*DIN of the Director; or PAN of the Interim Resolution Professional (IRP) or Resolution Professional (RP) or Liquidator | 0*3*2*4*

***To be digitally signed by**

○ Company Secretary ◉ Company secretary in practice

*Whether associate or fellow:

◉ Associate ○ Fellow

Membership number

Certificate of practice number | 1*7*8

Note: Attention is drawn to provisions of Section 448 and 449 of the Companies Act, 2013 which provide for punishment for false statement / certificate and punishment for false evidence respectively.

For office use only:

eForm Service request number (SRN) | AC6141452

eForm filing date (DD/MM/YYYY) | 21/09/2026

This eForm has been taken on file maintained by the Registrar of Companies through electronic mode and on the basis of statement of correctness given by the company

RAJENDRA KUMAR CHOTIA
Company Secretary

5 no., Nimtollah Ghat Street,
Facing in Ram Seth Road
Kolkata - 700 006
Phone: 9831182180 / 9051187799
E mail: rajendrachotia@gmail.com

Form No. MGT-8

[Pursuant to section 92(2) of the Companies Act, 2013 and rule 11(2) of Companies (Management and Administration) Rules, 2014]

CERTIFICATE BY A COMPANY SECRETARY IN PRACTICE

I have examined the registers, records and books and papers of **Associated Road Carriers Limited** (U63090WB1972PLC028346) (hereinafter referred as "The Company") as required to be maintained under the Companies Act, 2013 (the Act) and the rules made there-under for the financial year ended on **March 31, 2026 (Year under Review)**. In my opinion and to the best of my information and according to the examinations carried out by me and explanations furnished to me by the Company, its officers, and agents I certify that:

A. The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.

B. During the aforesaid financial year, the Company has complied with provisions of the Act & applicable Rules as detailed hereunder in respect of:

1. its status under the Act;
2. Maintainance of registers / records & made entries therein within the prescribed time;
3. Filing of forms and returns with the Registrar of Companies within the prescribed time and whereever applicable with additional fees as prescribed under the Act and the rules made there under due to unavoidable reasons;
4. Calling / convening/ holding meetings of Board of Directors or its committees, and the meetings of the members of the Company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings have been properly recorded in the minute book maintained for the purpose and the same have been signed;
5. Closure of its register of Members as required to be closed in compliance of section 91, of the Companies Act, 2013;
6. No advances or loan to its directors and / or persons or firms or companies referred in Section 185 of the Act, during the financial year ending as on 31.03.2026;
7. Complied with the provisions of section 188 of the Act and rules thereto, during the financial year ending as on 31.03.2026. However, Company has entered into related party transaction in the ordinary course of business as disclosed in AS-18 of financial statement.
8. No allotment of Equity shares was made during the year ended on 31st March 2026. Transfer / Transmission of Equity shares during the year was made in compliance of the provision of the Act;

RAJENDRA KUMAR CHOTIA
KOLKATA
Company Secretary

9. The Company is not required to keep in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares in compliance of the provision of the Act,

10. There was no amount due as unclaimed dividend hence, company is not required to transfer any amount as unclaimed dividend to the Investor Education and Protection Fund in accordance with section 125 of the Act;

11. The Company has complied the provisions of section 134 of the Act for signing of audited financial statement and has also complied with the provisions of sub - sections (3), (4) and (5) of section 134 for report of directors;

12. The Board of Directors of the Company is duly constituted and complied with the:

    a) appointment/ re-appointments/ retirement during the financial year;
    b) disclosures by the Directors and Key Managerial Personnel pursuant to provisions of Section 184 and 189(2) of the Act and the rules made there under respectively remuneration paid to Director(s) is in compliance of the Act;

13. The Company has complied with the provisions of section 139 of the Act. No appointment / reappointment / filing of casual vacancy of Auditor was there during the financial year under review.

14. The Company was not required to take any approval from Central Government, Tribunal, Regional Director, Registrar, court or such other authorities under the various provision of the Act during the financial year ending as on 31.03.2026;

15. The Company has not invited, accepted any deposits, during the financial year ending as on 31.03.2026;

16. The Company has not borrowed any funds from it's Directors and Banks. Therefore creation / modification / satisfaction of charges in that respect, was not required. The Company has not accepted any loan from members, public financial institutions, banks and others;

17. The Company has not given any loan, guarantee and not made any investment to other bodies corporate or persons falling under the provisions of Section 186 of the Act;

18. The Company has not altered its Memorandum of Association and Articles of Association during the financial year ending on 31.03.2026.

Rajendra Kr. Chotia

RAJENDRA KUMAR CHOTIA KOLKATA Company Secretary

Place:Kolkata
Date: 16 September 2026

RAJENDRA KUMAR CHOTIA
Company Secretary in practice
ACS No.: 17841 | C P No.: 16798
PR: 4437/2023
UDIN:- A017841H001509067

Annexure B

CS

RAJENDRA KUMAR CHOTIA
Company Secretary

5 no., Nimtollah Ghat Street,
Facing in Ram Seth Road
Kolkata - 700 006
Phone: 9831182180 / 9051187799
E mail: rajendrachotia@gmail.com

FORM NO. MR3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31st March 2026

[Pursuant to section 204(1) of the Companies Act, 2013 and ruleNo.9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]

To,
The Members,
ASSOCIATED ROAD CARRIERS LIMITED
32, JAWAHARLAL NEHRU ROAD
Kolkata – 700 071

I have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **ASSOCIATED ROAD CARRIERS LIMITED** (U63090WB1972PLC028346). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of the **ASSOCIATED ROAD CARRIERS LIMITED** books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, I hereby report that in my opinion, the company has, during the audit period covering the financial year ended on **31st March 2026** complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by **ASSOCIATED ROAD CARRIERS LIMITED** for the financial year ended on **31st March 2026** according to the provisions of:

(i) The Companies Act, 2013 (the Act) and the rules made thereunder;

(ii) The Depositories Act, 1996 and the regulations and bye laws framed thereunder

(iii) Income Tax Act, 1961

(iv) The Goods & Services Tax Act, 2017

(v) The Carriers Act, 1865;

(vi) The Carriage by Road Act, 2007;

(vii) The Motor Vehicle Act, 1988;

(viii) The Motor Transport Workers Act, 1961;

(ix) The National Highways Act 1956;

(x) The Road Transport Corporations Act, 1950

(xi) The West Bengal State Tax on Professions, Trade, Calling & Employment Act, 1979

(xii) Employee Provident Funds & Miscellaneous Provisions Act, 1952

RAJENDRA KUMAR CHOTIA KOLKATA Company Secretary

(xiii) Employee State Insurance Act, 1948

(xiv) Payment of Wages Act, 1936

(xv) Payment of Gratuity Act, 1972

(xvi) Payment of Bonus Act, 1965

(xvii) The West Bengal Shops & Establishment Act, 1963

(xviii) The Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 read with the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Rules, 2013

I have also examined compliance with the applicable clauses of the Secretarial Standards issued by The Institute of Company Secretaries of India.

To the best of my understanding and on the basis of declarations received from the company, I am of the view during the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc.

I further report that:

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors, Women Director and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance (or with mutual consent of the Board for any short notice as required), and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through while the dissenting members' views are captured and recorded as part of the minutes.

I further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

Rajendra Kr Chotia

RAJENDRA KUMAR CHOTIA
Practicing Company Secretary
ACS No.: 17841 | C P No.: 16798
Peer Review Certificate No. 4437/2023
UDIN A017841H000858868

RAJENDRA KUMAR CHOTIA KOLKATA Company Secretary

Place: Kolkata
Date: 16th July 2026

This report is to be read with our letter of even date which is annexed as **"Annexure 1"** and forms an integral part of this report.

RAJENDRA KUMAR CHOTIA
Company Secretary

5 no., Nimtollah Ghat Street,
Facing in Ram Seth Road
Kolkata - 700 006
Phone: 9831182180 / 9051187799
E mail: rajendrachotia@gmail.com

Annexure 1

To,
The Members,
ASSOCIATED ROAD CARRIERS LTD
32, JAWAHARLAL NEHRU ROAD
Kolkata – 700 071

My report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. I believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
4. Where ever required, I have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

Rajendra Kr Chotia

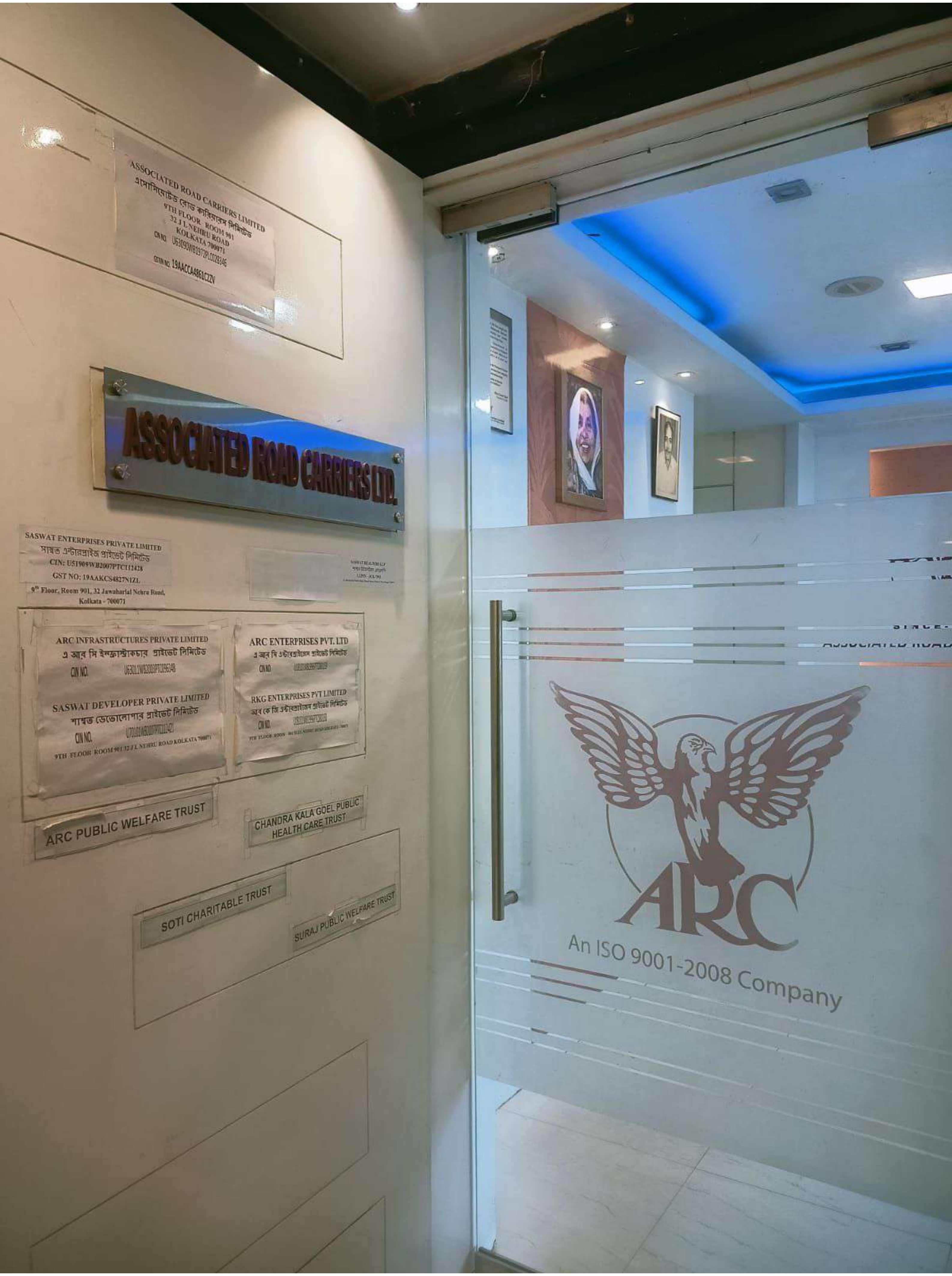
RAJENDRA KUMAR CHOTIA
Practicing Company Secretary
ACS No.: 17841 | C P No.: 16798
Peer Review Certificate No. 4437/2023
UDIN A017841H000858868

RAJENDRA KUMAR CHOTIA KOLKATA Company Secretary

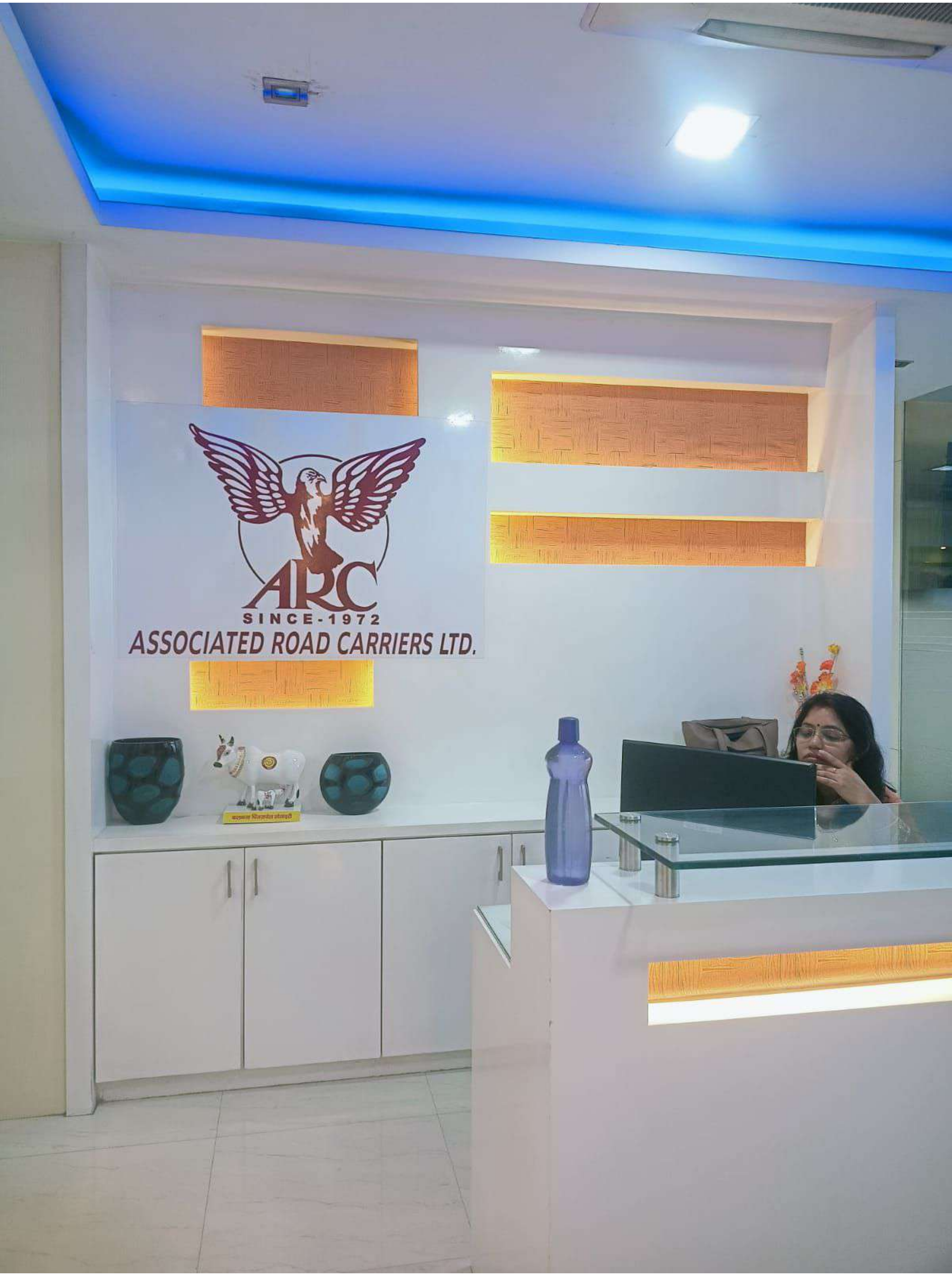
Place: Kolkata
Date: 16th July 2026

Sr. No.	Type of shareholder/ debenture holder	Name of shareholder/ debenture holder	Type of security held	DP ID-Client Id-Account Number	Number of security held	Nominal value per security	Total amount of securities held (in INR)
1	Individual	RAVI GOEL	Equity	IN30002011128558	317400	10	3174000
2	Individual	RAM KUMAR GOEL	Equity	IN30002011128566	348300	10	3483000
3	Individual	GARIMA GOEL	Equity	IN30002011673025	52500	10	525000
4	Individual	AMITA GUPTA	Equity	IN30002011691355	46831	10	468310
5	Individual	BANWARI LAL SHARMA	Equity	IN30002011695724	277566	10	2775660
6	Individual	MEENAKSHI SHARMA	Equity	IN30002011696799	30500	10	305000
7	Individual	TRILOCHAN SHARMA	Equity	IN30002011696803	186800	10	1868000
8	Individual	SHANKAR SHARMA	Equity	IN30002011697084	126100	10	1261000
9	Individual	GIRISH SHARMA	Equity	IN30002011697092	194900	10	1949000
10	Individual	SALONI SHARMA	Equity	IN30002011701006	5700	10	57000
11	Individual	KESHAV SHARMA	Equity	IN30002011736718	46000	10	460000
12	Individual	AVNI GOEL	Equity	IN30002011739314	38800	10	388000
13	Individual	ARNAV GOEL	Equity	IN30002011739509	50000	10	500000
14	Individual	PRANEY SHARMA	Equity	IN30002011747380	2000	10	20000
15	Individual	ANUJ GUPTA	Equity	IN30167010397417	35000	10	350000
16	Individual	VISAKHA SHARMA	Equity	IN30002060061396	15800	10	158000
17	Individual	ANITA GOYAL	Equity	IN30302883081777	166	10	1660
18	Individual	RAHUL GOEL	Equity	IN30021416885324	201971	10	2019710
19	Individual	DIVYA GOEL	Equity	IN30021417878159	74883	10	748830
20	Individual	RAHUL GOEL HUF	Equity	IN30021418080936	51833	10	518330
21	Individual	SAROJ RANI GOYAL	Equity	IN30115122259813	206700	10	2067000
22	Individual	CHHABILDAS GOYAL	Equity	IN30115122262905	270612	10	2706120
23	Individual	RAJEEV GOYAL	Equity	IN30115122262913	35	10	350
24	Individual	SONA GOYAL	Equity	IN30115122268741	41599	10	415990
25	Individual	RAJIV GOYAL	Equity	IN30115122269026	460067	10	4600670
26	Individual	VINAY GOEL	Equity	IN30154955401460	158500	10	1585000
27	Individual	GARIMA GOEL	Equity	IN30154963673540	158298	10	1582980
28	Individual	SITA DEVI GOEL	Equity	IN30154964255661	237025	10	2370250
29	Individual	RONIT RAJIV GOYAL	Equity	IN30154964520288	54033	10	540330
30	Individual	MAHENDER KUMAR GOYAL	Equity	IN30267932476594	397684	10	3976840
31	Individual	AMIT GOYAL	Equity	IN30302853320306	148733	10	1487330
32	Individual	VINEET GOYAL	Equity	IN30302867010524	117140	10	1171400
33	Individual	MAHENDER KUMAR GOYAL HUF	Equity	IN30302876240774	31041	10	310410
34	Individual	ADVIKA GOEL	Equity	IN30021427986414	35000	10	350000
35	Individual	VEDIKA GOEL	Equity	IN30021467459009	35000	10	350000
36	Individual	ARYAN GOEL	Equity	IN30154960541446	41500	10	415000
37	Individual	BANWARILAL SHARMA HUF	Equity	IN30002060057447	10000	10	100000
38	Individual	KAUSTUV BAIDYA	Equity	IN30611447855583	3734	10	37340
39	Individual	PAWAN KUMAR SHARMA	Equity	IN30011830515691	166	10	1660
40	Entity	VGA RIGHT SQUARE FOOT LLP	Equity	IN30302876973762	40388	10	403880

41	Entity	RKG ENTERPRISES PVT LTD	Equity	IN30002010283338	145567	10	1455670
42	Entity	SASWAT DEVELOPER PVT LTD	Equity	IN30002011737382	139032	10	1390320
43	Entity	SG POORNIMA ENTERPRISES COMPANY LLP	Equity	IN30133021857146	641	10	6410
44	Entity	SG TAKSHILA ENTERPRISES COMPANY LLP	Equity	IN30133021858616	711	10	7110



ASSOCIATED ROAD CARRIERS LIMITED
9TH FLOOR, ROOM 901
32 J L NEHRU ROAD
KOLKATA 700071
GSTIN NO. 19AACCA4861C2ZV
ASSOCIATED ROAD CARRIERS LTD.
SASWAT ENTERPRISES PRIVATE LIMITED
GST NO: 19AAKCS4827N1ZL
9th Floor, Room 901, 32 Jawaharlal Nehru Road, Kolkata - 700071
ARC INFRASTRUCTURES PRIVATE LIMITED
CIN NO.
SASWAT DEVELOPER PRIVATE LIMITED
CIN NO.
9TH FLOOR ROOM 901 32 J L NEHRU ROAD KOLKATA 700071
ARC ENTERPRISES PVT. LTD
CIN NO.
RKG ENTERPRISES PVT LIMITED
CIN NO.
ARC PUBLIC WELFARE TRUST
CHANDRA KALA GOEL PUBLIC HEALTH CARE TRUST
SOTI CHARITABLE TRUST
SURAJ PUBLIC WELFARE TRUST
ARC
An ISO 9001-2008 Company


ARC
SINCE-1972
ASSOCIATED ROAD CARRIERS LTD.